[1] Nolan Lushington and Willis N. Mills, Jr., *Libraries Designed for Users: A Planning Handbook* (Hamden, Conn.: Library Professional Publications, 1980), p. 49.

[2] Anne Gervasi and Betty Kay Seibt, *Handbook for Small, Rural, and Emerging Public Libraries* (Phoenix and New York: Oryx Press, 1988) pp. 47, 52; Lushington and Mills, p. 48, suggest 1.0 sf for populations of 10,000 or less, 0.6 for populations of 100,000. Note that in many cases this recommended minimum is *net* square footage (i.e. not including mechanical and support space) and that it does not include an allocation for "special services."

[3] Philip D. Leighton and David C. Weber, *Planning Academic and Research Library Buildings*,3rd ed. (Chicago: American Library Association, 2000), p. 111.

[4] Jeannette Woodward, *Countdown to a New Library* (Chicago: American Library Association, 2000), p. 5.

[5] Lee B. Brawner and Donald K. Beck, Jr., *Determining Your Public Library's Future Size* (Chicago: American Library Association, 1996), p. 4.

[6] Leighton and Wood, pp. 53, 110-11.

[7] This section relies on data drawn from Bobbee M. Hepworth, *Utah Libraries: Heritage* (Salt Lake City: Utah Library Association, 1976), the Utah Centennial County History Series included in *Utah History Suite* CD, 1999 edition, and Joseph A. Geddes and Carmen D. Fredrickson, *Libraries as Social Institutions,* Utah Agricultural Experiment Station, Bulletin No. 393 (1956) unless noted otherwise.

[8] Hepworth states that there were 23, but lists only 22. Geddes and Fredrickson, p.14, identify 22 listed in the 1925 report.

[9] Geddes and Fredrickson, p. 14.

[10] Photographs used by permission, Utah State Historical Society, all rights reserved. Shipler photographs no. 16856 and no. 27698.

[11] Photographs from Hepworth, *Utah Libraries: Heritage*, the collections of the Utah State Historical Society, the facilities assessment survey, and individual librarians. See *Information Sources,* p. 81 below, for complete photo credits.

[12] Geddes and Fredrickson, pp. 5, 7, 9, 35.

[13] Hepworth, p. 54.

[14] Geddes and Fredrickson, pp. 5, 6, 35.

¹⁵ Geddes and Fredrickson, p. 10.

¹⁶ Gary E. Strong, "Impact of the Federal Government on State Library Services," in *State Library Services and Issues,* ed. Charles R. McClure (Norwood, NJ: Ablex Publishing Corporation, 1986), pp. 50-51.

¹⁷ Hepworth, p. 33.

¹⁸ Geddes and Fredrickson, p. 35.

¹⁹ Hepworth, p. 55.

²⁰ Hepworth, p. 14.

²¹ Hepworth, pp. 39 - 43.

²² Ruth Fraley, "The Physical Plant," in *The How To Do It Manual for Small Libraries,* ed. Bill Katz (New York and London: Neal Schuman Publishers, 1988), p. 99.

²³ Gerald B. McCabe, *Planning for a New Generation of Library Buildings* (Westport, Conn.: Greenwood Press, Greenwood Library Management Collection, 2000), p. 85.

²⁴ See Susan E. Cirillo and Robert E. Danford, ed., *Library Buildings, Equipment, and the ADA: Compliance Issues and Solutions,* Proceedings of the LAMA Buildings and Equipment Section Preconference, June 24-25, 1993 (Chicago and London: American Library Association, 1996).

²⁵ Geddes and Fredrickson, p. 48.

²⁶ McCabe, p. 78.

²⁷ McCabe, pp. 79 - 80.

²⁸ Anders C. Dahlgren, *Public Library Space Needs: A Planning Outline / 1998* (n.p.: Wisconsin Department of Public Instruction, 1998), p. 16. The figures used here are approximate, since staff space planning should be based on the actual number of work areas needed rather than the number of FTE employees. Two part-time employees who work the same shift, for example, may require two work spaces, for example, while two full-time employees working different shifts may be able to share a workstation.

²⁹ Fraley, p. 100.

³⁰ Jeannette Woodward, *Countdown to a New Library* (Chicago and London: American Library Association, 2000), p. 142.

³¹Teri R. Switzer, *Safe at Work? Library Security and Safety Issues* Lanham, MD, and London: Scarecrow Press, 1999), p. 165.

[32] Anders C. Dahlgren, *Planning the Small Library Facility,"* 2nd ed. (Chicago: American Library Association, 1996), p. 5.

[33] McCabe, p. 22.

[34] Raymond Holt, *Planning Library Buildings and Facilities* , Scarecrow Library Administration Series, No. 9(Metuchen, NJ, and London: Scarecrow Press, 1989), p. 15.

[35]McCabe, p. 23.

[36] See American Library Association, *Building Blocks for Library Space: Functional Guidelines* (Chicao ALA, 1995) and Dahlgren, Public Library Space Needs.

[37] McCabe, p. 24.

[38] Ibid.

[39] National benchmark data comes from on a survey of the members of the Urban Libraries Council in 1996 (published in the report "Governance and Funding Survey Results at a Glance,"1997). Consultant Lee Brawner reviewed fiscal problems, governance solutions, and relevant state and national statutes, all of which are included in the Technical Report on file at the State Library Division.

[40] Holt, pp. 33, 39.

[41] Woodward, xi.

[42] Leighton and Weber, pp. 370, 367.

[43] Holt, p. 31.

[44] Holt, p. 38.